TMCG

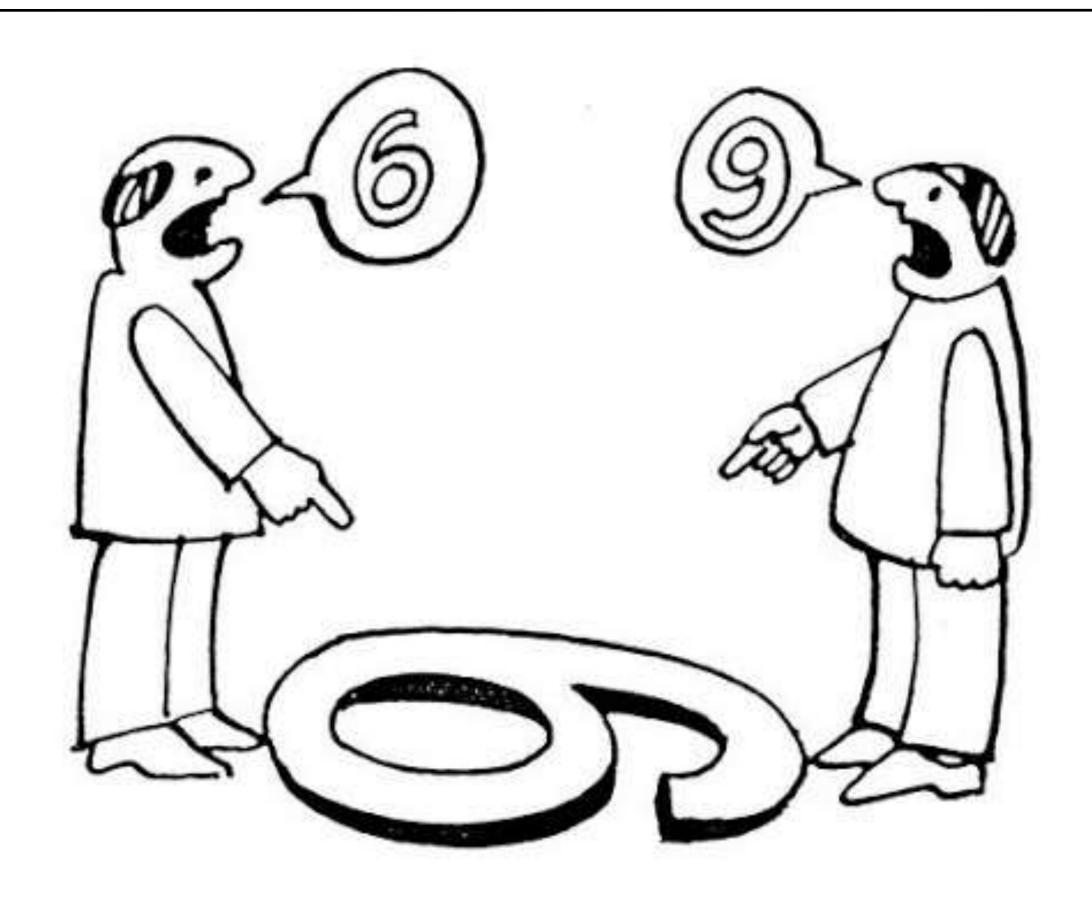
# USER NEEDS -> LOVED PRODUCTS

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## WHAT DO WE WANT TO AVOID HY ARE WE HERE?WHY ARE WE HERE



#### YOUR TYPICAL PROJECT

■ After a long protracted negotiation ☐ Fixed cost ☐ Fixed timeline ☐ Defined scope (it is obsolete by now) ■ What happens along the way ☐ Requirements keep changing along the way Stakeholder influencing on scope ☐ Timelines are too short ■ No single product owner ☐ Tech stack how do deliver on the promises?

#### PROJECT KICKOFF MEETING

- Define roles and responsibilities
- When showcases will happen
- Whom to ask questions during development/delivery
- Who can make decisions
- □ Communication channels project, admin
- ☐ A technical team representative, needs to attend to understand the business drivers

### REQUIREMENTS DOCUMENTATION

- ☐ Use cases/User Stories Writing Effective Use Cases by Alastair Cockburn
- Components
  - ☐ Scope
  - Actors/Personas
  - ☐ Goals
  - Main Story
  - □ Alternate Paths
  - Acceptance Criteria
  - □ Technical Implementation approach

#### WHY USE CASES/USER STORIES

- ☐ Driven by an end-user goal, driving business value of the solution
- □ Contain business language communication across multiple persons
- Alternate paths drive further analysis
- □ Acceptance criteria simplify quality assurance
- ☐ Sizing of user stories T-shirt sizes are common aid estimation of effort, hence placing into sprints
- Starting point for end-user documentation

#### WHAT TOOLS CAN I USE?

- ☐ The best tool for the job is the one u know how to use
- However there are some good ones
  - ☐ Asana
  - ☐ Trello
  - ☐ GitHub/GitLab Issues
- ☐ These allow you to comment and include other assets such as documents, images, links etc. Use the best tool to illustrate that documentation
- Move tasks/cards/issues across multiple stages/states

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#### THE SHOWCASE

- ☐ Regular touch point with client
- ☐ Status check on delivery
- Progress update on the project
- ☐ Team catchup end of sprint

#### TIPS AND TRICKS

- ☐ Use Prototyping tools to give your users a sense of what the final solution will feel like and work
- □Spend time collaborating with your clients in a manner and language that they understand remember they have other full-time jobs not just your project
- □Discipline keep time, promises, manage expectations, pay attention
- □Document, document, document in a way that makes meaning to your clients, stakeholders & end-users

### On time is late!!!

#### TECH AIDS TO DELIVERY

- □Automate & simplify deployment to dev, staging and demo sites
- □Fanatical, Meticulous version control Trunk based development, GitFlow, short leaved feature branches
- □Testing unit, integration, stress, load, Travis CI
- ■Security the price is too high at the end
- □Document, document, document
- □Use prebuilt frameworks, and libraries
- ■Contribute back to #OpenSource

Every problem is a special case of a more general problem and you are not the first one to solve it

#### **CHALLENGES**

- □Draft fatigue too many back and forth cycles
- ☐ As requirements change, then goals and deliverables are forgotten
- □Team dynamics changing requirements are stressful
- □Technology tools & choices do not try to re-invent the wheel as much as you can, solve the problem at hand + know how to use your tools

If I am given 4 hours to cut down a tree, I will spend 3 hours sharpening my axe ~ Abraham Lincoln

#### READING LIST – BUSINESS & TECH

- Martin Fowler Refactoring, Patterns of Enterprise Architecture & <a href="http://martinfowler.com">http://martinfowler.com</a>
- □ Andy Hunt/Dave Thomas The Pragmatic Programmer
- ☐ Basecamp blog <a href="https://m.signalvnoise.com/">https://m.signalvnoise.com/</a>
- Blue Ocean Strategy
- □ Clean Code
- □ Atomic Habits James Clear
- ☐ Imposters Handbook by Rob Conery (I am reading it now)
- ☐ Blogs/Articles in whatever language or problem domain you are working in

# IN CLOSING

DO NOT BE TOO BUSY

Enjoy your project

Keep learning

Read

Stand on the shoulders of Giants

Share your stories with others

Discipline, Discipline, Discipline

Document, Document, Document

AND MOST OF ALL

Deliver and satisfy your clients

# THANK YOU

For questions or suggestions

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